The Directors have pleasure in submitting to shareholders their annual report together with the audited accounts for the eighteen months ended 31 December 2009.

## **Change of Financial Year End Date**

The accounts as audited covering a period of eighteen months from 1 July 2008 to 31 December 2009 are prepared due to the change of the financial year end date from 30 June to 31 December, as set out in the Company's joint announcement dated 19 March 2009. Pursuant to the direction granted by the Registrar of Companies under S. 127(2) of the Companies Ordinance (Chapter 32, the Laws of Hong Kong), the said accounts will be laid before the forthcoming annual general meeting of the Company.

### **Principal Activities**

The Company is an investment holding company and the principal activities of its subsidiaries during the eighteen months ended 31 December 2009 were investment holding and infrastructure business.

#### **Subsidiaries**

Particulars of the principal subsidiaries of the Company as at 31 December 2009 are set out on pages 79 and 80.

## **Group Profit**

The profit of the Group for the eighteen months ended 31 December 2009 and the state of affairs of the Company and the Group as at 31 December 2009 are set out in the accounts on pages 33 to 80.

#### **Dividends**

The first interim dividend and the second interim dividend each of HK\$0.02 per share were paid on 23 April 2009 and 4 December 2009 respectively. The Directors have recommended the payment of a final dividend of HK\$0.02 per share to shareholders whose names appear on the Register of Members of the Company on 1 June 2010, and such dividend will not be subject to any withholding tax in Hong Kong.

## **Property, Plant and Equipment**

Particulars of the movements in property, plant and equipment during the eighteen months ended 31 December 2009 are set out in note 17 to the accounts on pages 62 and 63.

#### **Bank Loans**

Particulars of bank loans of the Company and the Group as at 31 December 2009 are set out in note 24 to the accounts on pages 68 and 69.

#### Reserves

Particulars of the movements in reserves during the eighteen months ended 31 December 2009 are set out in note 30 to the accounts on pages 73 to 76.

## **Share Capital**

Details of the Company's share capital are set out in note 30 to the accounts on page 75.

## **Group Financial Summary**

The results, assets and liabilities of the Group for the last four years ended 30 June and the eighteen months ended 31 December 2009 are summarized on page 9.

#### **Directors' Remuneration**

Particulars of the Directors' remuneration disclosed pursuant to Section 161 of the Companies Ordinance and Appendix 16 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited are set out in note 9 to the accounts on pages 54 to 56.

#### **Directors**

**Executive Directors** 

Sit Pak Wing

The Directors of the Company during the eighteen months ended 31 December 2009 and up to the date of this report are:

**Non-executive Directors** 

Executive Directors
Dr. the Hon. Lee Shau Kee
(Chairman and Managing Director)
Lee Ka Kit
(Vice Chairman)
Colin Lam Ko Yin
(Vice Chairman)
Lee Ka Shing
(Vice Chairman)
Lee Tat Man
Suen Kwok Lam
Lee King Yue
Eddie Lau Yum Chuen
Li Ning
Patrick Kwok Ping Ho
Augustine Wong Ho Ming

## Sir Po-shing Woo Philip Yuen Pak Yiu Leung Hay Man Jackson Woo Ka Biu (Alternate Director to Sir Po-shing Woo)

## Gordon Kwong Che Keung Professor Ko Ping Keung

Wu King Cheong

**Independent Non-executive Directors** 

Dr. Lee Shau Kee, Mr. Li Ning, Mr. Sit Pak Wing, Sir Po-shing Woo, Mr. Gordon Kwong Che Keung and Professor Ko Ping Keung will retire by rotation at the forthcoming annual general meeting in accordance with Article 116 of the Company's Articles of Association and Code on Corporate Governance Practices and with the exception of Mr. Li Ning, Mr. Sit Pak Wing and Sir Po-shing Woo, being eligible, offer themselves for re-election.

Mr. Li Ning, Mr. Sit Pak Wing and Sir Po-shing Woo do not offer themselves for re-election and will retire from the Board at the conclusion of the forthcoming annual general meeting. Accordingly, Mr. Jackson Woo Ka Biu will cease to be an alternate to Sir Po-shing Woo.

## **Disclosure of Interests**

#### **Directors' Interests in Shares**

As at 31 December 2009, the interests and short positions of each Director of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) as recorded in the register required to be kept under Section 352 of the SFO or which were notified to the Company or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited pursuant to the Model Code for Securities Transactions by Directors of Listed Companies were as follows:

Ordinary Shares (unless otherwise specified)
Long Positions

Name of Company	Name of Director	Note	Personal Interests	Family Interests	Corporate Interests	Other Interests	Total	% Interest
Henderson	Lee Shau Kee	1	34,779,936		2,076,089,007		2,110,868,943	69.27
Investment	Lee Ka Kit	1				2,076,089,007	2,076,089,007	68.13
Limited	Lee Ka Shing	1				2,076,089,007	2,076,089,007	68.13
	Li Ning	1		2,076,089,007			2,076,089,007	68.13
	Lee Tat Man	2	6,666				6,666	0.00
	Lee King Yue	3	1,001,739				1,001,739	0.03
Henderson Land	Lee Shau Kee	4	7,269,006		1,149,305,866		1,156,574,872	53.88
Development	Lee Ka Kit	4				1,149,305,866	1,149,305,866	53.54
Company	Lee Ka Shing	4				1,149,305,866	1,149,305,866	53.54
Limited	Li Ning	4		1,149,305,866			1,149,305,866	53.54
	Lee Tat Man	5	111,393				111,393	0.01
	Lee King Yue	6	252,263		19,800		272,063	0.01
	Woo Ka Biu, Jackson	7		2,000			2,000	0.00
Henderson	Lee Shau Kee	8			8,190		8,190	100.00
Development					(Ordinary		(Ordinary	
Limited					A Shares)		A Shares)	
	Lee Shau Kee	9			3,510		3,510	100.00
					(Non-voting		(Non-voting	
					B Shares)		B Shares)	
	Lee Shau Kee	10	35,000,000		15,000,000 (Non-voting		50,000,000 (Non-voting	100.00
			(Non-voting Deferred Shares)		Deferred Shares)		Deferred Shares)	
	Lee Ka Kit	8	Deferred shares)		Deterred ondies)	8,190	8,190	100.00
						(Ordinary	(Ordinary	
						A Shares)	A Shares)	
	Lee Ka Kit	9				3,510	3,510	100.00
						(Non-voting	(Non-voting	
						B Shares)	B Shares)	
	Lee Ka Kit	10				15,000,000	15,000,000	30.00
						(Non-voting	(Non-voting	
						Deferred Shares)	Deferred Shares)	

Ordinary Shares (unless otherwise specified) (continued) Long Positions

Name of Company	Name of Director	Note	Personal Interests	Family Interests	Corporate Interests	Other Interests	Total	% Interest
	Lee Ka Shing	8				8,190	8,190	100.00
						(Ordinary	(Ordinary	
						A Shares)	A Shares)	
	Lee Ka Shing	9				3,510	3,510	100.00
						(Non-voting	(Non-voting	
						B Shares)	B Shares)	
	Lee Ka Shing	10				15,000,000	15,000,000	30.00
						(Non-voting	(Non-voting	
						Deferred Shares)	Deferred Shares)	
	Li Ning	8		8,190			8,190	100.00
				(Ordinary			(Ordinary	
				A Shares)			A Shares)	
	Li Ning	9		3,510			3,510	100.00
				(Non-voting			(Non-voting	
				B Shares)			B Shares)	
	Li Ning	10		15,000,000			15,000,000	30.00
			D	(Non-voting			(Non-voting	
			D	eferred Shares)			Deferred Shares)	
Drinkwater	Leung Hay Man	11			5,000		5,000	4.49
Investment	Woo Po Shing	12			3,250		3,250	2.92
Limited								
Henfield	Lee Ka Kit	13			4,000	6,000	10,000	100.00
Properties								
Limited								
Heyield	Lee Shau Kee	14			100		100	100.00
Estate	Lee Ka Kit	14				100	100	100.00
Limited	Lee Ka Shing	14				100	100	100.00
	Li Ning	14		100			100	100.00
Pettystar	Lee Shau Kee	15			3,240		3,240	80.00
Investment	Lee Ka Kit	15				3,240	3,240	80.00
Limited	Lee Ka Shing	15				3,240	3,240	80.00
	Li Ning	15		3,240			3,240	80.00

Save as disclosed above, none of the Directors or Chief Executive of the Company or their associates had any interests or short positions in any shares, underlying shares or debentures of the Company or its associated corporations as defined in the SFO.

## **Share Option Schemes**

The Company and its subsidiaries have no share option schemes.

## **Arrangements to Purchase Shares or Debentures**

At no time during the eighteen months ended 31 December 2009 was the Company or any of its holding companies, subsidiary companies or fellow subsidiaries a party to any arrangement to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### Substantial Shareholders' and Others' Interests

As at 31 December 2009, the interests and short positions of every person, other than Directors of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO were as follows:

#### Long Positions

	No. of shares in which interested	% Interest
Substantial Shareholders:		
Rimmer (Cayman) Limited (Note 1)	2,076,089,007	68.13
Riddick (Cayman) Limited (Note 1)	2,076,089,007	68.13
Hopkins (Cayman) Limited (Note 1)	2,076,089,007	68.13
Henderson Development Limited (Note 1)	2,070,473,859	67.94
Henderson Land Development Company Limited (Note 1)	2,070,473,859	67.94
Kingslee S.A. (Note 1)	2,070,473,859	67.94
Banshing Investment Limited (Note 1)	802,854,200	26.35
Markshing Investment Limited (Note 1)	602,398,418	19.77
Covite Investment Limited (Note 1)	363,328,900	11.92
Persons other than Substantial Shareholders:		
Gainwise Investment Limited (Note 1)	217,250,000	7.13

#### Notes:

<sup>1.</sup> Of these shares, Dr. Lee Shau Kee was the beneficial owner of 34,779,936 shares, and the remaining 2,076,089,007 shares, (i) 802,854,200 shares, 602,398,418 shares, 363,328,900 shares, 217,250,000 shares and 84,642,341 shares were respectively owned by Banshing Investment Limited, Markshing Investment Limited, Covite Investment Limited, Gainwise Investment Limited and Darnman Investment Limited, all of which were wholly-owned subsidiaries of Kingslee S.A. which was 100% held by Henderson Land Development Company Limited ("HL") which in turn was 53.47% held by Henderson Development Limited ("HD"); and (ii) 5,615,148 shares were owned by Fu Sang Company Limited ("Fu Sang"). Hopkins (Cayman) Limited ("Hopkins") as trustee of a unit trust (the "Unit Trust") owned all the issued ordinary shares of HD and Fu Sang. Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"), as trustees of respective discretionary trusts, held units in the Unit Trust. The entire issued share capital of Hopkins, Rimmer and Riddick were owned by Dr. Lee Shau Kee. Dr. Lee Shau Kee was taken to be interested in these shares by virtue of the SFO. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Mr. Lee Ka Kit and Mr. Lee Ka Shing were taken to be interested in these shares by virtue of the Company and the spouse of a discretionary beneficiary of two discretionary trusts holding units in the Unit Trust, Mr. Li Ning was taken to be interested in these shares by virtue of the SFO.

- 2. Mr. Lee Tat Man was the beneficial owner of these shares.
- 3. *Mr. Lee King Yue was the beneficial owner of these shares.*
- 4. Of these shares, Dr. Lee Shau Kee was the beneficial owner of 7,269,006 shares and for the remaining 1,149,305,866 shares, (i) 570,743,800 shares were owned by HD; (ii) 7,962,100 shares were owned by Sandra Investment Limited which was a wholly-owned subsidiary of HD; (iii) 145,090,000 shares were owned by Cameron Enterprise Inc.; 247,239,300 shares were owned by Believegood Limited which was wholly-owned by South Base Limited; 61,302,000 shares were owned by Prosglass Investment Limited which was wholly-owned by Limited which was wholly-owned by Mei Yu Ltd.; 55,000,000 shares were owned by Spreadral Limited which was wholly-owned by World Crest Ltd.; and Cameron Enterprise Inc., South Base Limited, Jayasia Investments Limited, Mei Yu Ltd. and World Crest Ltd. were wholly-owned subsidiaries of Yamina Investment Limited which in turn was 100% held by HD; (iv) 5,602,600 shares were owned by Superfun Enterprises Limited, a wholly-owned subsidiary of The Hong Kong and China Gas Company Limited ("China Gas") which was 39.88% held by HL which in turn was 53.47% held by HD; and (v) 1,366,066 shares were owned by Fu Sang. Dr. Lee Shau Kee was taken to be interested in HD and Fu Sang as set out in Note 1, China Gas and HL by virtue of the SFO. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Mr. Lee Ka Kit and Mr. Lee Ka Shing were taken to be interested in these shares by virtue of the SFO.
- 5. Mr. Lee Tat Man was the beneficial owner of these shares.
- 6. Of these shares, Mr. Lee King Yue was the beneficial owner of 252,263 shares, and the remaining 19,800 shares were held by Ngan Hei Development Company Limited which was 50% each owned by Mr. Lee King Yue and his wife.
- 7. These shares were owned by the wife of Mr. Woo Ka Biu, Jackson.
- 8. These shares were held by Hopkins as trustee of the Unit Trust.
- 9. These shares were held by Hopkins as trustee of the Unit Trust.
- 10. Of these shares, Dr. Lee Shau Kee was the beneficial owner of 35,000,000 shares, and Fu Sang owned the remaining 15,000,000 shares.
- 11. These shares were held by Gilbert Investment Inc. which was wholly-owned by Mr. Leung Hay Man.
- 12. These shares were held by Coningham Investment Inc. which was owned by Fong Fun Investment Inc. of which 50% was owned by Sir Po-shing Woo and 50% by his wife.
- 13. Of these shares, (i) 4,000 shares were owned by Applecross Limited which was wholly-owned by Mr. Lee Ka Kit; and (ii) 6,000 shares were owned by Henderson (China) Investment Company Limited, a wholly-owned subsidiary of Andcoe Limited which was wholly-owned by Henderson China Holdings Limited, an indirect wholly-owned subsidiary of HL.
- 14. Of these shares, (i) 80 shares were owned by Tactwin Development Limited, a wholly-owned subsidiary of HL; (ii) 10 shares were owned by Henderson Finance Company Limited, a wholly-owned subsidiary of HD; and (iii) 5 shares each were owned by Perfect Bright Properties Inc. and Furnline Limited, and Jetwin International Limited was the sole holder of A shares of each of Perfect Bright Properties Inc. and Furnline Limited (the "A Shares") with the A Shares being entitled to all their interests and, liable for all liabilities in Heyield Estate Limited. Triton (Cayman) Limited as trustee of a unit trust owned all the issued share capital of Jetwin International Limited. Triumph (Cayman) Limited and Victory (Cayman) Limited, as trustees of respective discretionary trusts, held units in the unit trust. The entire share capital of Triton (Cayman) Limited, Triumph (Cayman) Limited and Victory (Cayman) Limited were owned by Dr. Lee Shau Kee who was taken to be interested in such shares by virtue of the SFO. As discretionary beneficiaries of the discretionary trusts holding units in such unit trust, Mr. Lee Ka Shing were taken to be interested in such shares by virtue of the SFO. As the spouse of a discretionary beneficiary of the discretionary trusts holding units in such unit trust, Mr. Li Ning was taken to be interested in such shares by virtue of the SFO.
- 15. Of these shares, (i) 3,038 shares were owned by HL; and (ii) 202 shares were owned by Allied Best Investment Limited which was 50% held by each of Perfect Bright Properties Inc. and Furnline Limited, and Jetwin International Limited was the sole holder of A shares of each of Perfect Bright Properties Inc. and Furnline Limited (the "A Shares") with the A Shares being entitled to all their interests and, liable for all liabilities in Allied Best Investment Limited.

#### **Interests in Contracts, Connected Transactions and Disclosable Transaction**

During the period of eighteen months under review, the Group entered into the following transactions and arrangements as described below with persons who are "connected persons" for the purposes of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"):

- (1) Henderson Real Estate Agency Limited, a wholly-owned subsidiary of Henderson Land Development Company Limited ("Henderson Land") made advances from time to time to Henderson Investment Finance Limited, a wholly-owned subsidiary of the Company, with interest chargeable on the balances outstanding from time to time based on Hong Kong Inter-bank Offered Rate quoted by banks. As at 31 December 2009, an amount of approximately HK\$55 million was due by Henderson Investment Finance Limited to Henderson Real Estate Agency Limited.
  - Dr. Lee Shau Kee, Mr. Lee Ka Kit, Mr. Lee Ka Shing and Mr. Li Ning were taken to be interested in the above transaction as a director (and as more particularly described in the section "Disclosure of Interests" above) of the Company's holding company, Henderson Land.
- (2) As disclosed in the joint announcement with the Group's holding company, Henderson Land dated 12 March 2009, Hong Kong Vigorous Limited ("Vigorous"), a subsidiary of the Company and Henderson Land, and 馬鞍山市過境公路建設開發有限公司 (Maanshan City Cross Border Highway Construction Development Company Limited) ("Maanshan Highway PRC Partner") entered into an agreement on 12 March 2009 for the purpose of disposing of 70% equity interest, representing its entire interest in 馬鞍山環 通公路發展有限公司 (Maanshan Huan Tong Highway Development Limited) ("Maanshan Highway JV") to Maanshan Highway PRC Partner as purchaser at a consideration of RMB122 million. The covenants included, amongst other things, the undertaking by the Maanshan Highway PRC Partner to procure Maanshan Highway JV to pay to Vigorous the 2007 distribution and the 2008 distribution (as more particularly described in the said announcement).
  - As Maanshan Highway PRC Partner had a 30% interest in the Maanshan Highway JV, Maanshan Highway PRC Partner was a connected person of the Company and Henderson Land under the Listing Rules. Accordingly, the aforesaid disposal constituted a connected transaction of the Company and Henderson Land under the Listing Rules. In addition, the aforesaid disposal constituted a discloseable transaction of the Company. A written independent shareholders' approval to approve the subject disposal in lieu of holding a general meeting had been obtained by the Company from certain wholly-owned subsidiaries of Henderson Land, which in aggregate held approximately 67.94% of the total issued share capital of the Company under Rule 14A.43 of the Listing Rules.
- (3) The material related party transactions set out in note 34 to the accounts on page 78 include transactions that constitute connected / continuing connected transactions for which the disclosure requirements under the Listing Rules have been met.

Save as disclosed above, no other contracts of significance to which the Company, its holding company or any of its subsidiaries or fellow subsidiaries was a party, and in which a Director of the Company had a material interest, subsisted at the period end or at any time during the period under review.

## **Directors' Interests in Competing Business**

During the eighteen months ended 31 December 2009, none of the Directors of the Company has interests in businesses which might compete with the Group.

#### **Service Contracts**

None of the Directors has a service contract with the Company or any of its subsidiaries which is of a duration exceeding three years or which is not determinable by the employer within one year without payment of compensation (other than statutory compensation).

### Purchase, Sale or Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the eighteen months ended 31 December 2009.

## **Major Customers and Suppliers**

During the eighteen months ended 31 December 2009:

- the aggregate amount of purchases attributable to the Group's five largest suppliers represented less than 30 per cent of the Group's total purchases.
- (2) the aggregate amount of turnover attributable to the Group's five largest customers accounted for 90% of the Group's total turnover and the amount of turnover attributable to the largest customer included therein accounted for 90% of the Group's total turnover. During the eighteen months ended 31 December 2009, none of the directors of the Company or any of their associates or any shareholders of the Company (which to the knowledge of the directors, owned more that 5% of the Company's issued share capital) had any beneficial interest in such customer(s) of the Group.

### **Management Discussion and Analysis**

A management discussion and analysis of the Group's results for the eighteen months ended 31 December 2009 is shown on pages 6 to 8.

#### **Retirement Benefits Scheme**

Details of the retirement benefits schemes participated by the Group's employees are shown in note 29 to the accounts on page 72.

#### Public Float

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules, based on the information that is publicly available to the Company and within the knowledge of the Directors.

#### **Auditors**

Deloitte Touche Tohmatsu resigned as auditors of the Company on 14 June 2007 and PricewaterhouseCoopers were appointed to fill the casual vacancy. A resolution for the re-appointment of PricewaterhouseCoopers as Auditors of the Company is to be proposed at the forthcoming annual general meeting. Save as disclosed above, there is no change in auditors of the Company in any of the preceding three years.

## **Corporate Governance**

The Company's corporate governance principles and practices are set out in the Corporate Governance Report on pages 10 to 17.

On behalf of the Board

#### Lee Shau Kee

Chairman

Hong Kong, 30 March 2010